	NORTHWEST REGIONAL COUNCIL	TOTAL		
	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS)		% of Year	100%
	JANUARY - DECEMBER 2019	Budget	Actual	% of Budget
Funding (Earned Revenue)				
1	DSHS - ALTSA - TXIX Medicaid	3,931,989	4,088,880	104%
2	DSHS - ALTSA - All Other	5,008,481	4,722,246	94%
3	Health Care Authority	6,966,155	7,032,476	101%
4	Local Funds	130,628	133,496	102%
5	Other Contracted	2,485,119	2,526,553	102%
Subtotal Current Year Funding		18,522,372	18,503,651	100%
6	Fund Balance Reserves	255,657	174,628	68%
Subtotal Funding (including reserves)		**18,778,029**	**18,678,279**	**99%**
Operating Expenditures				
7	Salaries & Wages	6,147,515	6,081,466	99%
8	Taxes & Benefits	2,929,591	2,807,619	96%
Total Personnel		9,077,106	8,889,085	98%
9	Office/Operating Supplies	80,943	77,977	96%
10	Small Tools/Capital Equipment	60,435	53,899	89%
11	Professional Services	404,796	365,980	90%
12	Communication	166,771	147,396	88%
13	Travel	237,136	193,882	82%
14	Occupancy / Insurance	538,777	556,439	103%
15	Tenant Improvements, Furniture, Move	220,000	145,157	66%
16	Miscellaneous	169,637	133,334	79%
Total Operating Expenditures		1,878,495	1,674,064	89%
Total Direct Service and Administration		10,955,601	10,563,149	96%
Subcontractor Expenditures				
17	**I&A/Case Management/FCSP**			
18	ISR/Island County	639,874	656,738	103%
19	San Juan County Senior Services	192,395	184,773	96%
20	**Legal Services**	54,072	54,072	100%
21	**Nutrition**			
22	ISR/Island County	256,470	244,448	95%
23	Skagit County	349,392	338,155	97%
24	Whatcom/San Juan Counties	604,976	580,310	96%
25	**Disaster Relief**	1	-	0%
26	**Volunteer Services**			
27	ISR/Island County	36,246	36,246	100%
28	SCCAA/Skagit County	35,484	35,484	100%
29	Opportunity Council	41,951	41,951	100%
30	**Long Term Care Ombudsman Program**	3,959	3,959	100%
31	**Medicaid Transportation Brokerage**	3,140,000	3,092,990	99%
32	**Family Caregiver Support Project & Respite Services**	462,440	439,148	95%
33	**Dementia Partnerships Project**	64,385	48,250	75%
34	**Kinship Caregivers Support Program/Kinship Navigator**	112,603	111,478	99%
35	**Caregiver Training/Agency Workers Health Insurance**	299,800	289,899	97%
36	**Chronic Disease Self Management Program**	28,000	12,000	43%
37	**Health Homes**	1,256,430	1,322,803	105%
Total Subcontractor Expenditures		7,578,478	7,492,704	99%
38	**Total Expenditures**	**18,534,079**	**18,055,853**	**97%**
39	**Difference Between Revenue and Expenditures**	243,950	622,426	

Note: Accrual basis includes revenue earned in 2019

	NORTHWEST REGIONAL COUNCIL	Community Programs		
	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS)		% of Year	100%
	JANUARY - DECEMBER 2019	Budget	Actual	% of Budget
Funding (Earned Revenue)				
1	DSHS - ALTSA - TXIX Medicaid	142,000	101,936	72%
2	DSHS - ALTSA - All Other	2,462,671	2,409,135	98%
3	Health Care Authority			
4	Local Funds			
5	Other Contracted	80,906	88,168	109%
Subtotal Current Year Funding		2,685,577	2,599,239	97%
6	Fund Balance Reserves	-	-	
Subtotal Funding (including reserves)		**2,685,577**	**2,599,239**	**97%**
Operating Expenditures				
7	Salaries & Wages	950,248	895,764	94%
8	Taxes & Benefits	463,866	415,443	90%
Total Personnel		1,414,114	1,311,207	93%
9	Office/Operating Supplies	7,125	11,211	157%
10	Small Tools/Capital Equipment	24,997	21,869	87%
11	Professional Services	4,693	2,708	58%
12	Communication	63,092	55,206	88%
13	Travel	33,482	21,126	63%
14	Occupancy / Insurance	117,462	96,728	82%
15	Tenant Improvements, Furniture, Move	-	-	
16	Miscellaneous	32,300	25,291	78%
Total Operating Expenditures		283,151	234,139	83%
Total Direct Service and Administration		1,697,265	1,545,346	91%
Subcontractor Expenditures				
17	**I&A/Case Management/FCSP**			
18	ISR/Island County	269,092	286,601	107%
19	San Juan County Senior Services	192,395	184,773	96%
20	**Legal Services**			
21	**Nutrition**			
22	ISR/Island County			
23	Skagit County			
24	Whatcom/San Juan Counties			
25	**Disaster Relief**			
26	**Volunteer Services**			
27	ISR/Island County			
28	SCCAA/Skagit County			
29	Opportunity Council			
30	**Long Term Care Ombudsman Program**			
31	**Medicaid Transportation Brokerage**			
32	**Family Caregiver Support Project & Respite Services**	462,440	439,148	95%
33	**Dementia Partnerships Project**	64,385	48,250	75%
34	**Kinship Caregivers Support Program/Kinship Navigator**			
35	**Caregiver Training/Agency Workers Health Insurance**			
36	**Chronic Disease Self Management Program**			
37	**Health Homes**			
Total Subcontractor Expenditures		988,312	958,772	97%
38	**Total Expenditures**	**2,685,577**	**2,504,118**	**93%**
39	**Difference Between Revenue and Expenditures**	-	95,121	

Note: Accrual basis includes revenue earned in 2019

	NORTHWEST REGIONAL COUNCIL	Care Management		
	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS)		% of Year	100%
	JANUARY - DECEMBER 2019	Budget	Actual	% of Budget
Funding (Earned Revenue)				
1	DSHS - ALTSA - TXIX Medicaid	3,411,882	3,607,702	106%
2	DSHS - ALTSA - All Other	162,492	67,892	42%
3	Health Care Authority	1,552,185	1,554,703	100%
4	Local Funds			
5	Other Contracted	534,375	648,523	121%
Subtotal Current Year Funding		5,660,934	5,878,820	104%
6	Fund Balance Reserves	-	-	
Subtotal Funding (including reserves)		**5,660,934**	**5,878,820**	**104%**
Operating Expenditures				
7	Salaries & Wages	3,005,777	2,948,779	98%
8	Taxes & Benefits	1,455,862	1,340,823	92%
Total Personnel		4,461,639	4,289,602	96%
9	Office/Operating Supplies	25,485	41,546	163%
10	Small Tools/Capital Equipment	25,543	20,989	82%
11	Professional Services	169,568	150,984	89%
12	Communication	73,009	63,278	87%
13	Travel	144,726	121,997	84%
14	Occupancy / Insurance	308,683	312,781	101%
15	Tenant Improvements, Furniture, Move	-	-	
16	Miscellaneous	57,286	46,891	82%
Total Operating Expenditures		804,300	758,466	94%
Total Direct Service and Administration		5,265,939	5,048,068	96%
Subcontractor Expenditures				
17	**I&A/Case Management/FCSP**			
18	ISR/Island County	370,782	370,137	100%
19	San Juan County Senior Services			
20	**Legal Services**			
21	**Nutrition**			
22	ISR/Island County			
23	Skagit County			
24	Whatcom/San Juan Counties			
25	**Disaster Relief**			
26	**Volunteer Services**			
27	ISR/Island County			
28	SCCAA/Skagit County			
29	Opportunity Council			
30	**Long Term Care Ombudsman Program**			
31	**Medicaid Transportation Brokerage**			
32	**Family Caregiver Support Project & Respite Services**			
33	**Dementia Partnerships Project**			
34	**Kinship Caregivers Support Program/Kinship Navigator**			
35	**Caregiver Training/Agency Workers Health Insurance**			
36	**Chronic Disease Self Management Program**			
37	**Health Homes**			
Total Subcontractor Expenditures		370,782	370,137	100%
38	**Total Expenditures**	**5,636,721**	**5,418,205**	**96%**
39	**Difference Between Revenue and Expenditures**	24,213	460,615	

Note: Accrual basis includes revenue earned in 2019

	NORTHWEST REGIONAL COUNCIL	Planning & Contracting		
	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS)		% of Year	100%
	JANUARY - DECEMBER 2019	Budget	Actual	% of Budget
Funding (Earned Revenue)				
1	DSHS - ALTSA - TXIX Medicaid	378,107	379,242	100%
2	DSHS - ALTSA - All Other	2,383,318	2,245,219	94%
3	Health Care Authority	1,361,970	1,444,532	106%
4	Local Funds			
5	Other Contracted	60,000	60,000	100%
Subtotal Current Year Funding		4,183,395	4,128,993	99%
6	Fund Balance Reserves	-	-	
Subtotal Funding (including reserves)		**4,183,395**	**4,128,993**	**99%**
Operating Expenditures				
7	Salaries & Wages	558,371	571,194	102%
8	Taxes & Benefits	236,860	261,546	110%
Total Personnel		795,231	832,740	105%
9	Office/Operating Supplies	9,448	9,409	100%
10	Small Tools/Capital Equipment	3,862	3,840	99%
11	Professional Services	28,215	17,487	62%
12	Communication	8,131	10,320	127%
13	Travel	27,892	33,481	120%
14	Occupancy / Insurance	47,446	62,514	132%
15	Tenant Improvements, Furniture, Move	-	-	
16	Miscellaneous	40,812	25,843	63%
Total Operating Expenditures		165,806	162,894	98%
Total Direct Service and Administration		961,037	995,634	104%
Subcontractor Expenditures				
17	**I&A/Case Management/FCSP**			
18	ISR/Island County			
19	San Juan County Senior Services			
20	**Legal Services**	54,072	54,072	100%
21	**Nutrition**			
22	ISR/Island County	256,470	244,448	95%
23	Skagit County	349,392	338,155	97%
24	Whatcom/San Juan Counties	604,976	580,310	96%
25	**Disaster Relief**	1		0%
26	**Volunteer Services**			
27	ISR/Island County	36,246	36,246	100%
28	SCCAA/Skagit County	35,484	35,484	100%
29	Opportunity Council	41,951	41,951	100%
30	**Long Term Care Ombudsman Program**	3,959	3,959	100%
31	**Medicaid Transportation Brokerage**			
32	**Family Caregiver Support Project & Respite Services**			
33	**Dementia Partnerships Project**			
34	**Kinship Caregivers Support Program/Kinship Navigator**	112,603	111,478	99%
35	**Caregiver Training/Agency Workers Health Insurance**	299,800	289,899	97%
36	**Chronic Disease Self Management Program**	28,000	12,000	43%
37	**Health Homes**	1,256,430	1,322,803	105%
Total Subcontractor Expenditures		3,079,384	3,070,805	100%
38	**Total Expenditures**	**4,040,421**	**4,066,439**	**101%**
39	**Difference Between Revenue and Expenditures**	142,974	62,554	

Note: Accrual basis includes revenue earned in 2019

	NORTHWEST REGIONAL COUNCIL	Non Emergency Transportation Brokerage		
	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS)		% of Year	100%
	JANUARY - DECEMBER 2019	Budget	Actual	% of Budget
Funding (Earned Revenue)				
1	DSHS - ALTSA - TXIX Medicaid			
2	DSHS - ALTSA - All Other			
3	Health Care Authority	4,052,000	4,033,241	100%
4	Local Funds	76,965	50,567	66%
5	Other Contracted	-		
Subtotal Current Year Funding		4,128,965	4,083,808	99%
6	Fund Balance Reserves	28,777	-	
Subtotal Funding (including reserves)		**4,157,742**	**4,083,808**	**98%**
Operating Expenditures				
7	Salaries & Wages	602,122	598,763	99%
8	Taxes & Benefits	288,712	264,060	91%
Total Personnel		890,834	862,823	97%
9	Office/Operating Supplies	10,540	8,736	83%
10	Small Tools/Capital Equipment	3,760	2,961	79%
11	Professional Services	40,450	35,699	88%
12	Communication	13,184	12,622	96%
13	Travel	3,082	3,942	128%
14	Occupancy / Insurance	46,835	56,557	121%
15	Tenant Improvements, Furniture, Move	-	-	
16	Miscellaneous	9,057	7,478	83%
Total Operating Expenditures		126,908	127,995	101%
Total Direct Service and Administration		1,017,742	990,818	97%
Subcontractor Expenditures				
17	**I&A/Case Management/FCSP**			
18	ISR/Island County			
19	San Juan County Senior Services			
20	**Legal Services**			
21	**Nutrition**			
22	ISR/Island County			
23	Skagit County			
24	Whatcom/San Juan Counties			
25	**Disaster Relief**			
26	**Volunteer Services**			
27	ISR/Island County			
28	SCCAA/Skagit County			
29	Opportunity Council			
30	**Long Term Care Ombudsman Program**			
31	**Medicaid Transportation Brokerage**	3,140,000	3,092,990	99%
32	**Family Caregiver Support Project & Respite Services**			
33	**Dementia Partnerships Project**			
34	**Kinship Caregivers Support Program/Kinship Navigator**			
35	**Caregiver Training/Agency Workers Health Insurance**			
36	**Chronic Disease Self Management Program**			
37	**Health Homes**			
Total Subcontractor Expenditures		3,140,000	3,092,990	99%
38	**Total Expenditures**	**4,157,742**	**4,083,808**	**98%**
39	**Difference Between Revenue and Expenditures**	-	-	

Note: Accrual basis includes revenue earned in 2019

	NORTHWEST REGIONAL COUNCIL	Jail Health Program		
	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS)		% of Year	100%
	JANUARY - DECEMBER 2019	Budget	Actual	% of Budget
Funding (Earned Revenue)				
1	DSHS - ALTSA - TXIX Medicaid			
2	DSHS - ALTSA - All Other			
3	Health Care Authority			
4	Local Funds		82,929	
5	Other Contracted	1,373,788	1,354,102	99%
Subtotal Current Year Funding		1,373,788	1,437,031	105%
6	Fund Balance Reserves	6,880	29,471	
Subtotal Funding (including reserves)		**1,380,668**	**1,466,502**	**106%**
Operating Expenditures				
7	Salaries & Wages	901,786	941,330	104%
8	Taxes & Benefits	423,743	466,057	110%
Total Personnel		1,325,529	1,407,387	106%
9	Office/Operating Supplies	3,800	3,355	88%
10	Small Tools/Capital Equipment	800	732	92%
11	Professional Services	19,600	24,989	127%
12	Communication	4,770	3,058	64%
13	Travel	8,710	6,172	71%
14	Occupancy / Insurance	11,296	17,814	158%
15	Tenant Improvements, Furniture, Move	-	-	
16	Miscellaneous	6,163	2,995	49%
Total Operating Expenditures		55,139	59,115	107%
Total Direct Service and Administration		1,380,668	1,466,502	106%
Subcontractor Expenditures				
17	**I&A/Case Management/FCSP**			
18	ISR/Island County			
19	San Juan County Senior Services			
20	**Legal Services**			
21	**Nutrition**			
22	ISR/Island County			
23	Skagit County			
24	Whatcom/San Juan Counties			
25	**Disaster Relief**			
26	**Volunteer Services**			
27	ISR/Island County			
28	SCCAA/Skagit County			
29	Opportunity Council			
30	**Long Term Care Ombudsman Program**			
31	**Medicaid Transportation Brokerage**			
32	**Family Caregiver Support Project & Respite Services**			
33	**Dementia Partnerships Project**			
34	**Kinship Caregivers Support Program/Kinship Navigator**			
35	**Caregiver Training/Agency Workers Health Insurance**			
36	**Chronic Disease Self Management Program**			
37	**Health Homes**			
Total Subcontractor Expenditures		-	-	
38	**Total Expenditures**	**1,380,668**	**1,466,502**	**106%**
39	**Difference Between Revenue and Expenditures**	-	-	

Note: Accrual basis includes revenue earned in 2019

	NORTHWEST REGIONAL COUNCIL	Other NWRC Activities		
	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS)		% of Year	100%
	JANUARY - DECEMBER 2019	Budget	Actual	% of Budget
Funding (Earned Revenue)				
1	DSHS - ALTSA - TXIX Medicaid			
2	DSHS - ALTSA - All Other			
3	Health Care Authority			
4	Local Funds	53,663	-	0%
5	Other Contracted	436,050	375,760	86%
Subtotal Current Year Funding		489,713	375,760	77%
6	Fund Balance Reserves	220,000	145,157	66%
Subtotal Funding (including reserves)		**709,713**	**520,917**	**73%**
Operating Expenditures				
7	Salaries & Wages	129,211	125,636	97%
8	Taxes & Benefits	60,548	59,690	99%
Total Personnel		189,759	185,326	98%
9	Office/Operating Supplies	24,545	3,720	15%
10	Small Tools/Capital Equipment	1,473	3,508	238%
11	Professional Services	142,270	134,113	94%
12	Communication	4,585	2,912	64%
13	Travel	19,244	7,164	37%
14	Occupancy / Insurance	7,055	10,045	142%
15	Tenant Improvements, Furniture, Move	220,000	145,157	66%
16	Miscellaneous	24,019	24,836	103%
Total Operating Expenditures		443,191	331,455	75%
Total Direct Service and Administration		632,950	516,781	82%
Subcontractor Expenditures				
17	**I&A/Case Management/FCSP**			
18	ISR/Island County			
19	San Juan County Senior Services			
20	**Legal Services**			
21	**Nutrition**			
22	ISR/Island County			
23	Skagit County			
24	Whatcom/San Juan Counties			
25	**Disaster Relief**			
26	**Volunteer Services**			
27	ISR/Island County			
28	SCCAA/Skagit County			
29	Opportunity Council			
30	**Long Term Care Ombudsman Program**			
31	**Medicaid Transportation Brokerage**			
32	**Family Caregiver Support Project & Respite Services**			
33	**Dementia Partnerships Project**			
34	**Kinship Caregivers Support Program/Kinship Navigator**			
35	**Caregiver Training/Agency Workers Health Insurance**			
36	**Chronic Disease Self Management Program**			
37	**Health Homes**			
Total Subcontractor Expenditures		-	-	
38	**Total Expenditures**	**632,950**	**516,781**	**82%**
39	**Difference Between Revenue and Expenditures**	76,763	4,136	

Note: Accrual basis includes revenue earned in 2019